

Santa Cruz Port District
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PORT COMMISSIONERS:
Toby Goddard
Dennis Smith
Reed Geisreiter
Stephen Reed
Darren Gertler

June 9, 2021

To Whom It May Concern:

Mr. Ancil Taylor of Dredging Consulting has provided dredge consulting services to the Santa Cruz Port District since October 2014.

Mr. Taylor's knowledge and expertise were instrumental in guiding the Port District's dredge procurement process in 2015, which involved designing and developing detailed specifications for a new dredge, assisting with the bidding process, and leading negotiations with the builder. Mr. Taylor has since provided the District with valuable training and dredge crew support in an ongoing effort to streamline dredging operations and increase crew safety and best practices.

Mr. Taylor has provided immeasurable support to the District and has effected positive change through his knowledge, professionalism, and camaraderie. Throughout our business relationship, Mr. Taylor has been highly attentive to our needs and showed genuine commitment to helping our organization achieve success.

I highly recommend Mr. Taylor to any public or private party in need of his unique skills and qualifications.

Sincerely,

A handwritten signature in black ink that reads "Marian Olin". The signature is written in a cursive, flowing style.

Marian Olin
Port Director