



To Whom It May Concern,

I write to you in enthusiastic support of Mr. Ancil Taylor, whose role as a Subject Matter Expert in our Value Engineering (VE) Study was nothing short of exceptional. The workshop was focused on the Coastal Storm Risk Management Program for US Army Corps of Engineers. The study focused on beach restoration and dredging for the entire eastern coastline from New Jersey to Virginia. Ancil's contributions were pivotal to the study's success and showcased his immense value to our team and project objectives.

Mr. Taylor's adeptness at navigating the complexities of incomplete data sets was instrumental in guiding our VE Study to fruition. He possesses a rare and invaluable ability to fill informational voids with his vast experience from his rich and storied background. This skill was especially crucial in times when our project data was less than complete, yet progress was imperative.

His unwavering dedication to our end client's (USACE) success was evident throughout his involvement. Ancil's proactive approach and deep-seated commitment to our workshop goals helped to create a highly successful study. His passion for delivering value was contagious, uplifting the entire team's morale and performance.

Ancil's extensive experience in dredge consulting has endowed him with a wealth of knowledge and a robust network of industry resources. During the VE Study, he seamlessly integrated these resources, augmenting our team's capabilities and enriching our project with a breadth of additional perspectives and expertise.

Ancil's involvement in our study significantly enhanced our project's end results, providing over \$100M in programmatic savings for the client. His professionalism and acumen in dredging consultancy have not only delivered substantial value to our VE Study but have also burnished our firm's reputation for excellence. Ancil is a true professional, embodying the calibre of an expert whose influence transforms a project from good to great.

It is with great confidence and respect that I recommend Mr. Ancil Taylor for future engagements. His performance in our VE Study is a testament to his exceptional capabilities and the high esteem in which we hold his consultancy prowess.

Sincerely,

Jeff Rude
Value Team Leader
RHA, LLC