



June 22, 2021

Ancil Taylor Dredging Consulting
<https://dredgingconsulting.com>

RE: Ancil Taylor Dredging Consulting Letter of Reference

To whom it may concern,

I would like to take this opportunity to provide this letter of recommendation and positive reference for Mr. Ancil Taylor. I have known Mr. Taylor since 2011. As a Project Manager for a large civil works contractor, I first met Mr. Taylor when he led his firm as a subcontractor to successfully complete a large dredging and port expansion project in the Gulf of Mexico. It became apparent that his knowledge and expertise in dredging and other related marine issues was both deep and wide. Mr. Taylor has an extraordinary grasp of science in addressing dredging challenges. When this science is combined with his decades of hands on applications in the real world, he provides unsurpassed value to his customers and clients.

We have continued to call upon Mr. Taylor even beyond our initial experience with him as a subcontractor to assist us with other projects that involved a dredging dimension. He has served our company well in the consulting capacity to help our clients develop projects that are both more effective and more cost efficiently attaining their goals.

We have discovered that Mr. Taylor's reputation in the dredging industry is one of high integrity and extraordinary expertise with broad experience in many dredging solutions. He also has an exceptional capability to articulate concepts and communicate with project staff as well as senior management personnel.

I believe when it comes to dredging related issues, Mr. Taylor is by far an outstanding choice for a consulting partner on your side of the table.

Respectfully,

Archer Western Construction, LLC
Wade Foster
Project Manager